

GROUP FINANCIAL HIGHLIGHTS

GROUP HALF-YEARLY RESULTS (\$ million)

	2021			2020		
	1H	2H	Total	1H	2H	Total
Revenue	3,677	4,948	8,625	3,182	3,392	6,574
EBITDA	385	920	1,305	52	370	422
Operating Profit/(Loss)	188	710	898	(149)	157	8
Profit/(Loss) before Tax	516	819	1,335	(357)	102	(255)
Attributable Profit/(Loss)	300	723	1,023	(537)	31	(506)
Earnings/(Loss) per Share (cents)	16.5	39.7	56.2	(29.5)	1.7	(27.8)

	2021	2020	% Change
For the year (\$ million)			
Revenue	8,625	6,574	31
Profit			
EBITDA	1,305	422	209
Operating	898	8	>500
Before Tax	1,335	(255)	n.m.f.
Net Profit/(Loss)	1,023	(506)	n.m.f.
Operating Cash Flow	(275)	202	n.m.f.
Free Cash Flow	1,750	(72)	n.m.f.
Economic Value Added (EVA)	204	(1,368)	n.m.f.
Per share (\$)			
Earnings/(Loss)	0.56	(0.28)	n.m.f.
Net Assets	6.41	5.90	9
Net Tangible Assets	5.53	5.02	10
At year end (\$ million)			
Shareholders' Funds	11,655	10,728	9
Perpetual Securities	401	-	n.m.f.
Non-controlling Interests	385	428	-10
Total Equity	12,441	11,156	12
Net Debt	8,400	10,123	-17
Net Gearing Ratio (times)	0.68	0.91	-25
Return on shareholders' funds (%)			
Profit/(Loss) before Tax	12.0	(2.4)	n.m.f.
Net Profit/(Loss)	9.1	(4.6)	n.m.f.
Shareholders' value			
Distribution (cents per share)			
Interim Dividend	12.0	3.0	300
Final Dividend	21.0	7.0	200
Total Distribution	33.0	10.0	230
Share Price (\$)	5.12	5.38	-5
Total Shareholder Return (%)	(1.5)	(18.6)	-92

n.m.f. denotes no meaningful figure