

## REVENUE

**\$8.6b**

Increased 31% from FY 2020's \$6.6 billion. Higher contributions from all segments – Energy & Environment, Urban Development, Connectivity and Asset Management.

## NET PROFIT

**\$1.02b**

Compared to FY 2020's net loss of \$506 million. All segments registered improved year-on-year performance in FY 2021.

## MSCI ESG RATING

**AAA**

Retained the highest AAA rating in the Morgan Stanley Capital International (MSCI) ESG ratings in December 2021. Ranked among the top 8% of global industrial conglomerates, based on environmental, social and governance (ESG) criteria, in the MSCI All Country World Index. Keppel has held the rating since February 2020.

## RETURN ON EQUITY

**9.1%**

Compared to negative 4.6% for FY 2020. Improvement in Return on Equity for FY 2021 corresponded with the net profit achieved.

## EARNINGS PER SHARE

**\$0.56**

Compared to loss per share of \$0.28 for FY 2020. Net profit of \$1.02 billion for FY 2021 translated to earnings per share of \$0.56.

## EMPLOYEE ENGAGEMENT SCORE

**84%**

This was higher than Mercer's global average of 80%.

## CASH DIVIDEND PER SHARE

**33.0 cents**

More than triple FY 2020's cash dividend of 10.0 cents per share. Total distribution for FY 2021 comprises a proposed final cash dividend of 21.0 cents per share, and an interim cash dividend of 12.0 cents per share.

## NET ASSET VALUE PER SHARE

**\$6.41**

Increased 9% from FY 2020's \$5.90 per share.

## COVID-19 RELIEF EFFORTS

**\$5.5m**

Disbursed since the start of the pandemic to support affected communities in Singapore and overseas.

## NET GEARING RATIO

**0.68x**

Decreased from FY 2020's net gearing of 0.91x. Net gearing decreased mainly due to reduced net debt as well as a higher equity base. The decline in net debt was mainly driven by cash proceeds from asset monetisation. Strong earnings growth and the issuance of perpetual securities in FY 2021 led to higher capital employed.

## FREE CASH INFLOW

**\$1.75b**

Compared to FY 2020's outflow of \$72 million. This was mainly due to cash proceeds from asset monetisation, higher dividend income, as well as lower investments and capital expenditure, partly offset by higher working capital requirements.

## WORKPLACE SAFETY AND HEALTH AWARDS

**18 Awards**

Clinched at the WSH Awards 2021. Keppel achieved its zero-fatality target in 2021, and saw improvements across its Total Recordable Injury, Accident Frequency and Accident Severity Rates.