

THE KEPPEL GROUP OF COMPANIES
As at 31 December 2021

	Gross Interest 2021 %	Effective Equity Interest 2021 %	2020 %	Country of Incorporation / Operation	Principal Activities
<u>Holding Company</u>					
Keppel Corporation Limited	NA	NA	NA	Singapore	Investment holding and management company
ENERGY & ENVIRONMENT					
<i>Offshore & Marine</i>					
<u>Subsidiaries</u>					
Keppel Offshore & Marine Ltd	100	100	100	Singapore	Investment holding
Keppel FELS Ltd	100	100	100	Singapore	Construction, fabrication and repair of offshore production facilities and drilling rigs, power barges, specialised vessels and other offshore production facilities
Keppel Shipyard Ltd	100	100	100	Singapore	Ship repairing, shipbuilding and conversions
Alfa Paulista Propriedades Ltda(3)	100	100	100	Brazil	Investment holding
Alpine Engineering Services Pte Ltd	100	100	100	Singapore	Marine contracting
Angra Propriedades & Administracao Ltda(1)	100	100	100	Brazil	Holding of long-term investments and property management
AzerFELS Pte Ltd	68	68	68	Singapore	Holding of long-term investments
Bennett Offshore LLC(3)	-	-	100	USA	Liquidated
Benniway Pte Ltd	100	100	100	Singapore	Holding of long-term investments
Bintan Offshore Fabricators Pte Ltd(1)	60	60	60	Singapore	Offshore engineering and construction business
Blastech Abrasives Pte Ltd	100	100	100	Singapore	Painting, blasting, shot blasting, process and sale of slag
Blue Ocean Solutions Pte Ltd	70	70	70	Singapore	Manufacture and repair of marine engines and ship parts
Caspian Offshore Ltd(3)	-	-	100	BVI	Liquidated
Caspian Shipyard Company LLC(3)	75	51	51	Azerbaijan	Under liquidation
Delporton Navegacao e Participacoes Ltda(1)	100	100	100	Brazil	Engineering, construction, manufacturing and repair of offshore platforms and vessels
Estaleiro BrasFELS Ltda(1)	100	100	100	Brazil	Engineering, construction and fabrication of platforms for the oil and gas sector, shipyard works and other general business activities
FELS Asset Co Pte Ltd	100	100	100	Singapore	Chartering of ships, barges and boats with crew
FELS Asset Co 2 Pte Ltd	100	100	100	Singapore	Chartering of ships, barges and boats with crew
FELS Offshore Pte Ltd	100	100	100	Singapore	Holding of long-term investments
Fernvale Pte Ltd	100	100	100	Singapore	Construction, fabrication and repair of drilling rigs and offshore production facilities
Fornost Ltd(3)	-	-	100	HK	Liquidated
FSTP Brasil Ltda(1)	75	75	75	Brazil	Procurement of equipment and materials for the construction of offshore production facilities
FSTP Pte Ltd	75	75	75	Singapore	Project management, engineering and procurement
Gas Technology Development Pte Ltd	100	100	100	Singapore	Engineering design, procurement and construction of gas-related projects

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Green Scan Pte Ltd	100	100	100	Singapore	Trading and installation of hardware, industrial, marine and building-related products, leasing and provision of services
Greenwood Pte Ltd	100	100	100	Singapore	Holding of long-term investments
Guanabara Navegacao Ltda(1)	100	100	100	Brazil	Ship owning
Hygrove Investments Ltd(3)	100	100	100	BVI	Under liquidation
Keppel AmFELS, Inc(1)	100	100	100	USA	Construction and repair of offshore drilling rigs and offshore production facilities
Keppel AmFELS Mexico Engineering, SA de CV(1)	100	100	100	Mexico	Provision of engineering and drafting services
Keppel Batangas Shipyard, Inc(1)	100	98	98	Philippines	Shipbuilding and repairing
Keppel FELS Baltech Ltd(3)	100	100	100	Bulgaria	Under liquidation
Keppel FELS Brasil Investments Ltda(3)	100	100	100	Brazil	Holding of long-term investments
Keppel FELS Brasil Navegacao Ltda(3)	100	100	100	Brazil	Ship owning
Keppel FELS Brasil SA(1)	100	100	100	Brazil	Engineering, construction and fabrication of platforms for the oil and gas industry
Keppel FELS Energy Manila, Inc(1)	100	100	100	Philippines	Under liquidation
Keppel FELS Engineering Shenzhen Co Ltd(1)	100	100	100	China	Marine and offshore engineering services
Keppel FELS Engineering Wuhan Co Ltd(1)	100	100	100	China	Marine and offshore engineering services
Keppel Floatec LLC(3)	100	100	100	USA	Fabrication of offshore platforms and structures
Keppel Housing Pte Ltd	100	100	100	Singapore	Provision of staff housing
Keppel Letourneau Middle East FZE(1)	100	100	100	Middle East	Oilfield equipment trading, service and repair
Keppel Letourneau Singapore Pte Ltd	100	100	100	Singapore	Under liquidation
Keppel Letourneau USA, Inc(1)	100	100	100	USA	Design and license of various offshore rigs and platforms
Keppel Marine & Deepwater Technology Pte Ltd	100	100	100	Singapore	Research and experimental development on deepwater engineering
Keppel MexFELS SA de CV(3)	100	100	100	Mexico	Construction and repair of offshore drilling rigs and offshore production facilities
Keppel Nantong Heavy Industry Co Ltd(1)	100	100	100	China	Engineering and construction of specialised vessels
Keppel Nantong Shipyard Company Ltd(1)	100	100	100	China	Engineering and construction of specialised vessels
Keppel Offshore & Marine Engineering Services Kuala Lumpur Sdn Bhd(2)	100	100	100	Malaysia	Marine and offshore engineering
Keppel Offshore & Marine Engineering Services Mumbai Pvt Ltd(1)	100	100	100	India	Marine and offshore engineering services
Keppel Offshore & Marine Technology Centre Pte Ltd	100	100	100	Singapore	Research and development on marine and offshore engineering
Keppel Offshore & Marine USA Inc	100	100	100	USA	Offshore and marine-related services
Keppel Philippines Marine Inc(1)	99	99	98	Philippines	Shipbuilding and repairing
Keppel Sea Scan Pte Ltd	100	100	100	Singapore	Trading and installation of hardware, industrial, marine and building-related products, leasing and provision of services

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Keppel Singmarine Brasil Ltda(1)	100	100	100	Brazil	Shipbuilding
Keppel Singmarine Pte Ltd	100	100	100	Singapore	Shipbuilding and repairing
Keppel Subic Shipyard Inc(1)	87	86	86	Philippines	Shipbuilding and repairing
KOM ACE Pte Ltd	100	100	100	Singapore	Chartering of ships, barges and boats with crew
KS Investments Pte Ltd	100	100	100	Singapore	Holding of long-term investments
KSI Production (2017) Pte Ltd(3)	100	100	100	Singapore	Holding of long-term investments
KV Enterprises BV(3)	100	100	100	Netherlands	Holding of long-term investments
KV Ventus BV(3)	100	100	100	Netherlands	Financial holdings
KVE Administradora de Bens Imoveis Ltda(1)	100	100	100	Brazil	Holding of long-term investments and property management
KVE Investments BV(3)	100	100	100	Netherlands	Project management services
KVE Investimentos Brasil Ltda(3)	100	100	100	Brazil	Holding of long-term investments and property management
Lenity Pioneer Pte Ltd	100	100	100	Singapore	Service activities related to oil and gas extraction
Lindel Pte Ltd	100	100	100	Singapore	Project management, engineering and procurement
Marine Technology Development Pte Ltd(3)	100	100	100	Singapore	Under liquidation
Navegantes Administracoes de Bens Moveis e Imoveis Ltda(3)	100	100	100	Brazil	Shipbuilding
Northstar Investments Pte Ltd	100	100	100	Singapore	Investment holding company
Nusa Maritime Pte Ltd	100	100	100	Singapore	Provision of sea transportation services
Offshore Partners Pte Ltd	100	100	100	Singapore	Arrange, syndicate and/or provide financing to customers of Keppel Group
Offshore Partners 2 Pte Ltd	100	100	100	Singapore	Chartering of ships, barges and boats with crew
Offshore Technology Development Pte Ltd	100	100	100	Singapore	Production of jacking systems
Offshore Wind 1 Pte Ltd	100	100	100	Singapore	Chartering of ships, barges and boats with crew
OWEC Tower AS(3)	100	100	100	Norway	Offshore engineering and construction
Prismatic Services Ltd(3)	100	100	100	BVI	Project procurement
PT Bintan Offshore(2)	99	60	60	Indonesia	Offshore engineering and construction
Regency Steel Japan Ltd(1)	51	51	51	Japan	Sourcing, fabricating and supply of specialised steel components
Renewables Assets Partners Pte Ltd	100	100	100	Singapore	Chartering of ships, barges and boats with crew
Kepinvest Holdings Pte Ltd	100	100	100	Singapore	Investment holding
<u>Associated Companies and Joint Ventures</u>					
Antares Singapore Pte Ltd(3)	-	-	45	Singapore	Liquidated
Arab Heavy Industries PJSC(2)	33	33	33	UAE	Shipbuilding and repairing
Asian Lift Pte Ltd	50	50	50	Singapore	Provision of heavy-lift equipment and related services
Atwin Offshore & Marine Pte Ltd(2)	30	30	30	Singapore	Investment holding company

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Blue Tern Holding AS(2)	49	49	49	Isle of Man	Owning and leasing of multi-purpose self-elevating platforms
BPP Cables Ltd(3)	30	30	30	England	Design and supply of subsea power cables and consultancy service for deepwater cables
Deepwater Marine Technology LLC(3)	50	50	50	CI	Acquiring and holding of intellectual property rights relating to offshore structures
Dyna-Mac Keppel Philippines Inc(3)	40	40	40	Philippines	Under liquidation
FloaTEC de Mexico SA de CV(3)	50	50	50	Mexico	Procurement
FloaTEC LLC(3)	50	50	50	USA	Development and marketing of offshore floating production facilities
Floatec Offshore Servicos de Petroleo Do Brasil Ltda(3)	50	50	50	Brazil	Operating of oil rigs
FloaTEC Singapore Pte Ltd(2)	50	50	50	Singapore	Manufacturing and repair of oil rigs
Floatel International Ltd(1)	50	50	50	Bermuda	Operating accommodation and construction support vessels (floatels) for the offshore oil and gas industry
FueLNG Pte Ltd(2)	50	50	50	Singapore	Provision of end-to-end LNG bunkering supply solution
Joint Shipyard Management Services Pte Ltd(2)	24	24	24	Singapore	Provision of staff housing
Keppel Smit Towage Pte Ltd	51	51	51	Singapore	Provision of towage services
Maju Maritime Pte Ltd	51	51	51	Singapore	Provision of towage services
Marine Housing Services Pte Ltd	50	50	50	Singapore	Provision of housing services for marine workers
Maxcasa Xxx Empreendimentos Imobiliarios Ltda(2)	65	65	65	Brazil	Real Estate development
MOD Prefab Pte Ltd(2)	20	20	20	Singapore	Other specialised construction and related activities
Nakilat-Keppel Offshore and Marine Ltd(2)	20	20	20	Qatar	Ship repairing
PV Keez Pte Ltd(2)	20	20	20	Singapore	Chartering of ships, barges and boats with crew
South Coast Maritime Corporation(3)	25	25	25	USA	Under liquidation
<i>Infrastructure & Others</i>					
<u>Subsidiaries</u>					
Keppel Infrastructure Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Cloud Alpha Pte Ltd(3)(n)	100	100	-	Singapore	Investment holding
Claridge House Ltd(1)	100	100	100	HK	Investment holding
Fels Cranes Pte Ltd	100	100	100	Singapore	Investment holding
Imcort NV(1)	100	100	100	Belgium	Rental of property
't Hoofd NV(1)	100	100	100	Belgium	Rental of property
Kepfels Engineering Pte Ltd	100	100	100	Singapore	Investment holding
Keppel DHCS Pte Ltd	100	100	100	Singapore	Development of district heating and cooling system for the purpose of air cooling and other utility services
Keppel DHCS O&M Pte Ltd	100	100	100	Singapore	Engineering works, construction and O&M of plants and facilities

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Keppel Electric Pte Ltd	100	100	100	Singapore	Electricity, energy and power supply and general wholesale trade
Keppel Energy Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Energy Switzerland Holding AG(3)	100	100	100	Switzerland	Investment holding
Keppel Energy Consultancy Inc(1)	100	100	100	Philippines	Investment holding
Keppel Energy Ventures Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Energy Transition Centre Pte Ltd (f.k.a. Keppel Environmental Technology Centre Pte Ltd)	100	100	100	Singapore	Research and development
Keppel FELS Energy Inc(1)	100	100	100	Philippines	Investment holding
Keppel FELS Power Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Gas Pte Ltd	100	100	100	Singapore	Purchase and sale of gaseous fuels
Keppel Water Services Pte Ltd (f.k.a. Keppel Infrastructure Services Pte Ltd)	100	100	100	Singapore	Engineering, construction, operations and maintenance of plants and facilities
Keppel Integrated Engineering Ltd	100	100	100	Singapore	Investment holding
Newspring O&M Pte Ltd(n)	100	100	-	Singapore	Engineering works, construction and O&M of plants and facilities
Keppel Volt Pte Ltd (f.k.a. Keppel Polygen Pte Ltd)	100	100	100	Singapore	Investment holding
Volt Singapore Pte Ltd(n)	100	100	-	Singapore	Provision of electricity charging infrastructure services
Keppel Prince Engineering Pty Ltd(1)	100	100	100	Australia	Metal fabrication
Keppel Sakra Cogen Pte Ltd (3)	100	100	100	Singapore	Dormant
Keppel Seghers Pte Ltd	100	100	100	Singapore	Provision of environmental technologies, engineering works and construction activities
Keppel Seghers Holdings BV(3)	100	100	100	Netherlands	Investment holding
Keppel Seghers Belgium NV(1)	100	100	100	Belgium	Provider of services and solutions to the environmental industry related to solid waste treatment
Keppel Seghers Environmental Engineering Technology (Shanghai) Co Ltd(1)	100	100	100	China	Provider of services and solutions to the environmental industry related to protection of engineering equipment
Keppel Seghers Pty Ltd(3)	100	100	100	Australia	Provision of construction activities related to environmental infrastructure
Keppel Seghers UK Ltd(2)	100	100	100	United Kingdom	Design and construction of waste-to-energy plants
Keppel Seghers Hong Kong Ltd(1)	100	100	100	HK	Investment holding
Keppel Seghers Engineering Ltd(1)	100	100	100	HK	Civil engineering and specialist construction-related services
Keppel Seghers Engineering Singapore Pte Ltd	100	100	100	Singapore	Engineering works, construction and O&M of plants and facilities

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Keppel New Energy Pte Ltd (f.k.a. XTE Investments Pte Ltd)	100	100	100	Singapore	Investment holding
KMC O&M Pte Ltd	100	100	100	Singapore	Engineering works, construction and O&M of plants and facilities
Marina East Water Pte Ltd	100	100	100	Singapore	Design and construction of desalination plant
Marina East Water O&M Pte Ltd	100	100	100	Singapore	Engineering works, construction and O&M of plants and facilities
Keppel Energy Nexus Pte Ltd (f.k.a. Pipenet Pte Ltd)	100	100	100	Singapore	Construction, maintenance and leasing of pipelines and pipe racks
Sigmaindah Resources Sdn Bhd(3)	-	-	100	Malaysia	Liquidated
Tianjin Eco-City Keppel New Energy Development Co Ltd(1)	80	80	80	China	Development of district heating and cooling system for the purpose of air cooling and other utility services
Kepinvest Singapore Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Renewable Energy Pte Ltd	100	100	100	Singapore	Engineering design and consultancy services in energy management and clean energy systems and research and experimental development on environment and clean technologies
Keppel Renewable Investments Pte Ltd (f.k.a. Keppel Structured Notes Pte Ltd)(3)	100	100	100	Singapore	Dormant
KRE Australia Pte. Ltd.	100	100	100	Singapore	Investment holding
KRE Anchorage Pte. Ltd.	100	100	100	Singapore	Investment holding
<u>Associated Companies and Joint Ventures</u>					
Cathodic Protection Technology (Malaysia) Sdn Bhd(3)	-	-	48	Malaysia	Disposed
Keppel Merlimau Cogen Pte Ltd(2)	49	49	49	Singapore	Commercial power generation
KrisEnergy Ltd(2)	40	40	40	CI	Exploration for, and the development and production of oil and gas
Guangzhou Baiyun Facility Management & Operation Co Ltd(2)	25	25	25	China	Facility management
Harlin Solar Pty Ltd(3)(n)	45	45	-	Australia	Development, construction and operation of solar farm
MET Holding AG (1)	20	20	20	Switzerland	Integrated energy company
Pratumwan Smart District Cooling Company Limited(2)	26	26	26	Thailand	Development of district cooling system for the purpose of air cooling and other utility services
Tianjin Eco-City Energy Investment & Construction Co Ltd(2)	20	20	20	China	Investment and implementation of energy and utilities related infrastructure
Tianjin Eco-City Environmental Protection Co Ltd(2)	20	20	20	China	Investment, construction and operation of infrastructure for environmental protection
Tianjin Eco-City Water Investment & Construction Co Ltd(2)	40	40	40	China	Collection, purification and distribution of water
Tianjin Jinsheng Environmental Technology Co Ltd(2)	20	20	20	China	Investment, construction and operation of infrastructure for environmental protection
URBAN DEVELOPMENT					
<u>Subsidiaries</u>					
Keppel Land Ltd	100	100	100	Singapore	Holding, management and investment company
Acetier Pte Ltd	100	100	100	Singapore	Investment holding

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Agathese Pte Ltd	100	100	100	Singapore	Investment holding
Array Construction Pte Ltd	100	100	100	Singapore	Project management
Array Realty Pte Ltd	100	100	100	Singapore	Property services
Avenue Park Development Pte Ltd	52	52	52	Singapore	Property development
Bayfront Development Pte Ltd(3)	-	-	100	Singapore	Liquidated
Bangalore Tower Private Limited(n)(3)	100	51	-	India	Property investment
Beijing Changsheng Consultant Co Ltd(1)	100	100	100	China	Property investment
Beijing Changsheng Property Management Co Ltd(1)	100	100	100	China	Property investment
Beijing Keppel Hong Hui Management Company Ltd(1)	100	100	100	China	Property services
Beijing Shun Xiang Ren Corporate Management Co Ltd(1)	100	100	100	China	Property investment
Beijing Wan Fang Xin Ye Investment Consultancy Co Ltd(1)	100	100	100	China	Property investment
Bellenden Investments Ltd(3)	67	67	67	BVI	Investment holding
Bintan Bay Resort Pte Ltd	90	90	90	Singapore	Investment holding
Broad Elite Investments Ltd(3)	100	100	100	BVI	Investment holding
Cesario Pte Ltd	100	100	100	Singapore	Investment holding
Chanceroy Pte Ltd	100	100	100	Singapore	Investment holding
Changzhou Fushi Housing Development Pte Ltd(1)	100	100	100	China	Property development
Chengdu Hillstreet Development Co Ltd(1)	100	100	100	China	Property development
Chengdu Shengshi Jingwei Real Estate Co Ltd(3)	-	-	100	China	Disposed
Corredance Pte Ltd	100	100	100	Singapore	Investment holding
Corson Pte Ltd	100	100	100	Singapore	Investment holding
Co-Living Solutions Pte. Ltd.	100	100	100	Singapore	Investment holding
Crystal Rise Investment Pte Ltd	100	100	100	Singapore	Investment holding
Da Di Investment Pte Ltd	100	100	100	Singapore	Investment holding
Dattson Pte Ltd	100	100	100	Singapore	Investment holding
Daysville Development Pte Ltd	100	46	46	Singapore	Investment holding
Davinelle Ltd(3)	67	67	67	BVI	Investment holding
DC REIT Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Denton Investment Pte Ltd	100	100	100	Singapore	Investment holding
Domenico Pte Ltd	100	100	100	Singapore	Investment holding
Double Peak Holdings Ltd(3)	100	100	100	BVI	Investment holding
Dragon Link Investment Pte Ltd	100	100	100	Singapore	Investment holding and marketing agent
Earnwell Pte Ltd(3)	-	-	100	Singapore	Liquidated
Elaenia Pte Ltd	100	100	100	Singapore	Investment holding
Estella JV Co Ltd(1)	98	98	98	Vietnam	Property development and investment
Eternal Commercial Ltd(1)	100	100	100	China	Investment holding

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Evergro Properties Ltd	100	100	100	Singapore	Investment holding
Experre Pte Ltd	100	100	100	Singapore	Investment holding
Faymont International Ltd(3)	100	100	100	BVI	Investment holding
First King Properties Ltd(3)	-	-	100	Jersey	Disposed
Flannigan Investment Pte Ltd	100	100	100	Singapore	Investment holding
Flemmington Investments Pte Ltd	100	100	100	Singapore	Investment holding
Fleuters Pte Ltd	100	100	100	Singapore	Investment holding
Floraville Estate Pte Ltd	100	100	100	Singapore	Investment holding
Fujian Anxi Dragon Link Real Estate Co Ltd(3)	100	100	100	China	Property development
Gadius Pte Ltd	100	100	100	Singapore	Investment holding
Glacious Pte Ltd(3)	100	100	100	Singapore	Investment holding
Glendon Pte Ltd	100	100	100	Singapore	Investment holding
Greenfield Development Pte Ltd	100	100	100	Singapore	Investment holding
Hamier Pte Ltd	100	100	100	Singapore	Investment holding
Harvestland Development Pte Ltd	100	100	100	Singapore	Property development
Hawlford Pte. Ltd.	100	100	100	Singapore	Investment holding
Hillsvale Resort Pte Ltd	100	100	100	Singapore	Investment holding
Hillwest Pte Ltd	100	100	100	Singapore	Investment holding
Ibeworthy Pte Ltd	100	100	100	Singapore	Investment holding
Jencity Ltd(3)	100	100	100	BVI	Investment holding
Jewel Development Pte Ltd	100	100	100	Singapore	Investment holding
Jisheng (Pingtan) Investment Partnership (LLP)(3)	100	100	100	China	Limited liability partnership
Joysville Investment Pte Ltd	100	100	100	Singapore	Investment holding
K-Commercial Investment Pte Ltd	100	100	100	Singapore	Investment holding
K-Commercial Pte Ltd	100	100	100	Singapore	Property investment
K-Office Investment Pte Ltd	100	100	100	Singapore	Investment holding
Kapler Pte Ltd	100	100	100	Singapore	Investment holding
Katong AMC Pte Ltd	100	100	100	Singapore	Property management
Katong Retail Trust	100	100	100	Singapore	Property investment
KeplandeHub Ltd	100	100	100	Singapore	Investment holding
Keppel Al Numu Development Ltd(3)	-	-	51	Saudi Arabia	Liquidated
Keppel Bay Pte Ltd	100	100	100	Singapore	Property development
Keppel Bay Tower Pte Ltd(3)	-	-	100	Singapore	Disposed
Keppel Digihub Holdings Ltd	100	100	100	Singapore	Investment holding
Keppel Investment (Mauritius) Pte Ltd(1)	100	100	100	Mauritius	Investment holding
Keppel Land (Arabia) Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Land (Hong Kong) Ltd(1)	-	-	100	HK	Liquidated
Keppel Land (India) Pvt Ltd(2)	100	100	100	India	Property services
Keppel Land (Indonesia) Pte Ltd	100	100	100	Singapore	Property services

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Keppel Land (Mayfair) Pte Ltd	100	100	100	Singapore	Under liquidation
Keppel Land (Regional Investments) Pte Ltd	100	100	100	Singapore	Property services
Keppel Land (Saigon Centre) Ltd(1)	100	100	100	HK	Investment holding
Keppel Land (Singapore) Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Land Asia Pte Ltd(3)	100	100	100	Singapore	Investment holding
Keppel Land Agtex Ltd(3)	60	60	60	Vietnam	Property investment
Keppel Land China Ltd	100	100	100	Singapore	Investment holding
Keppel Land China Management Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Land Construction Management Pte Ltd	100	100	100	Singapore	Property services
Keppel Land Estate Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Land Financial Services Pte Ltd	100	100	100	Singapore	Financial services
Keppel Land Platform Services Pte Ltd	100	100	100	Singapore	Property services
Keppel Land International (Management) Pte Ltd	100	100	100	Singapore	Property services
Keppel Land Investments (India) Pte Ltd	100	100	100	Singapore	Investment holding
Keppel India FPI One Pte Ltd(n)(3)	100	100	-	Singapore	Investment holding
Keppel Land Mall Management (Shanghai) Pte Ltd(1)	100	100	100	China	Property services
Keppel Land Mall Management Vietnam Co Ltd(1)	100	100	100	Vietnam	Property services
Keppel Land Real Estate Services Pte Ltd	100	100	100	Singapore	Property services
Keppel Land Realty Pte Ltd	100	100	100	Singapore	Property development
Keppel Land Retail Consultancy Pte Ltd	100	100	100	Singapore	Property services
Keppel Land Retail Management Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Land Sdn Bhd(1)	100	100	100	Malaysia	Provision of project management services, accounting, administrative and other related services
Keppel Land Vietnam Company Ltd(1)	100	100	100	Vietnam	Property services
Keppel Land Vietnam Properties Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Land Watco IV Co Ltd(1)	84	84	84	Vietnam	Property development
Keppel Land Watco V Co Ltd(1)	84	84	84	Vietnam	Property development
Keppel Lakefront (Wuxi) Property Development Co Ltd(1)	100	100	100	China	Property development
Keppel Heights (Wuxi) Property Development Co Ltd(1)	100	100	100	China	Property development
Keppel Hong Da (Tianjin Eco-City) Property Development Co Ltd(1)	100	100	100	China	Property development
Keppel Hong Tai (Tianjin Eco-City) Property Development Co Ltd(1)	100	100	100	China	Property development
Keppel Hong Teng (Tianjin Eco-City) Property Development Co Ltd(1)	100	100	100	China	Property development
Keppel Hong Yuan (Tianjin Eco-City) Property Development Co Ltd(1)	100	100	100	China	Property development

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	<u>Gross Interest</u> 2021 %	<u>Effective Equity Interest</u> 2021 % 2020 %		<u>Country of Incorporation / Operation</u>	<u>Principal Activities</u>
Keppel Hongxiang Management (Shanghai) Co Ltd(1)	100	100	100	China	Property services
Keppel Puravankara Development Pvt Ltd(2)	51	51	51	India	Property development
Keppel REIT Property Management Pte Ltd	100	100	100	Singapore	Property services
Keppel Seasons Residences Property Development (Wuxi) Co Ltd(1)	100	100	100	China	Property development
Keppel Smart City (Tianjin) Data Technology Co., Ltd(3)	100	100	100	China	Smart city operation
Kloud Space Solutions Pte Ltd	100	100	100	Singapore	Property services
Kloud Space Solutions (Indonesia) Pte Ltd	100	100	100	Singapore	Investment holding
Kloud Space Solutions (Philippines) Pte Ltd	100	100	100	Singapore	Investment holding
Kloud Space Solutions (Vietnam) Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City Investments Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City One Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City Two Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City Three Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City Four Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Eco-City Five Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Yong Da Property Management (Shanghai) Co Ltd(3)	100	100	100	China	Property services
Keppel Yong Xiang Corporate Management (Shanghai) Co Ltd(1)	100	100	100	China	Property services
Kingsdale Development Pte Ltd	86	86	86	Singapore	Investment holding
Kingsley Investment Pte Ltd	100	100	100	Singapore	Investment holding
Krystal Investments Pte Ltd	100	100	100	Singapore	Investment holding
Legello Pte Ltd	100	100	100	Singapore	Investment holding
Leicester Pte Ltd(3)	100	100	100	Singapore	Investment holding
VN Success Pte Ltd (f.k.a. Leklier Pte. Ltd.)	100	100	100	Singapore	Investment holding
Link SH Pte Ltd	100	100	100	Singapore	Investment holding
Lipalton Pte Ltd	100	100	100	Singapore	Investment holding
Living Solutions Holdings Pte. Ltd	100	100	100	Singapore	Investment holding
Living Solutions (Singapore) Pte. Ltd	100	100	100	Singapore	Property services
Main Full Ltd(1)	100	100	100	HK	Investment holding
Mansfield & Company Pte Ltd	100	100	100	Singapore	Investment holding
Mansfield Developments Pte Ltd	100	100	100	Singapore	Investment holding
Mansfield Investments Pte Ltd	100	100	100	Singapore	Provision of business management and consultancy services
Merryfield Investment Pte Ltd	100	100	100	Singapore	Investment holding
Modtown Pte Ltd	100	100	100	Singapore	Investment holding
Molten Pte Ltd	100	100	100	Singapore	Investment holding

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	Gross	Effective Equity		Country of Incorporation / Operation	Principal Activities
	Interest 2021 %	Interest 2021 %	2020 %		
Monestine Pte Ltd	100	100	100	Singapore	Investment holding
VN Growth Pte Ltd (f.k.a. Mulwort Pte Ltd)	100	100	100	Singapore	Investment holding
Nopaford Pte Ltd	100	100	100	Singapore	Investment holding
Ocean & Capital Properties Pte Ltd	100	100	100	Singapore	Investment holding
Oceandale Investment Pte Ltd	100	100	100	Singapore	Management and consultancy services
Oceansky Pte Ltd	100	100	100	Singapore	Investment holding
OIL (Asia) Pte Ltd	100	100	100	Singapore	Investment holding
Oscario Pte Ltd	100	100	100	Singapore	Investment holding
Orizona Pte Ltd	100	100	100	Singapore	Investment holding
VN Prime Pte Ltd (f.k.a. Pagletto Pte. Ltd.)	100	100	100	Singapore	Investment holding
Parksville Development Pte Ltd	100	100	100	Singapore	Property development
Pasir Panjang Realty Pte Ltd	100	100	100	Singapore	Investment holding
Pembury Properties Ltd(3)	100	100	100	BVI	Investment holding
Pemmican Pte Ltd	100	100	100	Singapore	Investment holding
Peplamo Pte Ltd	100	100	100	Singapore	Investment holding
Pisamir Pte Ltd	100	100	100	Singapore	Investment holding
Portsville Pte Ltd	100	100	100	Singapore	Investment holding
Pre-1 Investments Pte Ltd	100	100	100	Singapore	Investment holding
PT Harapan Global Niaga(1)	100	100	100	Indonesia	Property development
PT Kepland Investama(1)	100	100	100	Indonesia	Property investment
PT Keppel Land(1)	100	100	100	Indonesia	Property services, development and investment
PT Kloud Sukses Gemilang(3)	100	100	100	Indonesia	Property services
PT Puri Land Development(1)	100	100	100	Indonesia	Property development
PT Ria Bintan(1)	100	46	46	Indonesia	Golf course ownership and operations
PT Sedona Hotels Indonesia(3)	-	-	100	Indonesia	Liquidated
PT Straits-CM Village(1)	100	39	39	Indonesia	Hotel ownership and operations
PT Sukses Manis Abadi(1)	100	100	100	Indonesia	Property development
PT Sukses Manis Bersama(3)	100	100	100	Indonesia	Property development
PT Sukses Manis Indonesia(1)	100	100	100	Indonesia	Property development
PT Sukses Manis Tangguh(1)	100	100	100	Indonesia	Property development
Red Vibrant Investments Ltd(3)	100	100	100	BVI	Investment holding
Reydon Pte Ltd	100	100	100	Singapore	Investment holding
Romeo Pte Ltd	100	100	100	Singapore	Investment holding
Riviera Cove JV LLC(1)	100	100	100	Vietnam	Property development
Riviera Point LLC(1)	100	100	75	Vietnam	Property development
Saigon Centre Investment Ltd(3)	100	100	100	BVI	Investment holding
Saigon Riviera JV Co Ltd(1)	90	90	90	Vietnam	Property development
Saigon Sports City Ltd(1)	100	100	100	Vietnam	Property development
Shanghai Fengwo Apartment Management Co Ltd(1)	100	100	100	China	Co-living operation

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	Gross	Effective Equity		Country of Incorporation / Operation	Principal Activities
	Interest 2021 %	Interest 2021 %	2020 %		
Shanghai Floraville Land Co Ltd(1)	99	99	99	China	Property investment
Shanghai Hongda Property Development Co Ltd(1)	100	99	99	China	Property development
Shanghai Hongju Trading Co Ltd(1)	100	99	99	China	Investment holding
Shanghai Ji Xiang Land Co Ltd(1)	100	100	100	China	Property development
Shanghai Jilu Land Co Ltd(1)	100	99	99	China	Property investment
Shanghai Jinju Real Estate Development Co Ltd(1)	100	99	99	China	Property development
Shanghai Maowei Investment Consulting Co Ltd(1)	100	99	99	China	Investment holding
Shanghai Merryfield Land Co Ltd(1)	99	99	99	China	Property development
Shanghai Ming Bu Industrial Co Ltd(1)	100	100	100	China	Investment holding
Shanghai Pasir Panjang Land Co Ltd(1)	99	99	99	China	Property development
Shanghai Kai'e Information Technology Ltd.(1)	100	100	100	China	Investment holding
Sherwood Development Pte Ltd	70	70	70	Singapore	Property development
Sophia International Pte Ltd	100	100	100	Singapore	Investment holding
Space Solutions India Pte Ltd	100	100	100	Singapore	Investment holding
Spring City Estate Management Co Ltd(1)	100	69	69	China	Estate management
Spring City Golf & Lake Resort Co Ltd(1)	80	69	69	China	Golf club operations and development and property development
Spring City Resort Pte Ltd	100	100	100	Singapore	Investment holding
Straits (USA) Inc(3)	100	100	100	USA	Investment holding
Straits Greenfield Ltd(2)	100	100	100	Myanmar	Hotel ownership and operations
Straits Mansfield Property Marketing Pte Ltd	100	100	100	Singapore	Provision of consultancy and management services
Straits Properties Ltd	100	100	100	Singapore	Property services
Straits Property Investments Pte Ltd	100	100	100	Singapore	Investment holding
Straits Property Management Pte Ltd	100	100	100	Singapore	Investment holding
Straits-CM Village Hotel Pte Ltd	85	39	39	Singapore	Investment holding
Straits-KMP (HK) Ltd(1)	51	51	51	HK	Under liquidation
Straits-KMP Resort Development Pte Ltd	51	46	46	Singapore	Investment holding
Space Solutions Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Sweet Success Pte Ltd	100	100	100	Singapore	Investment holding
Swift Rise Pte Ltd	100	100	100	Singapore	Holding, management and investment company
Juliet Pte Ltd	100	100	100	Singapore	Investment holding
Tai Cang Pte Ltd	100	100	100	Singapore	Investment holding
Taicang Xinwu Business Consulting Co., Ltd(2)	100	100	100	China	Investment holding
Tat Chuan Development (Pte) Ltd(3)	-	-	100	Singapore	Liquidated
China The9 Interactive (Shanghai) Ltd(1)	100	100	100	China	Investment holding
The9 Computer Technology Consulting (Shanghai) Ltd(1)	100	100	100	China	Investment holding

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	<u>Gross</u> <u>Interest</u> 2021 %	<u>Effective Equity</u> <u>Interest</u> 2021 2020 % %		<u>Country of</u> <u>Incorporation</u> <u>/ Operation</u>	<u>Principal Activities</u>
Third Dragon Development Pte Ltd	100	100	100	Singapore	Investment holding and marketing agent
Third Dragon Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Tianjin Fulong Property Development Co Ltd(1)	100	100	100	China	Property development
Tianjin Keppel Hong Hui Procurement Headquarter Co Ltd(1)	100	100	100	China	Trading of construction materials
Tianjin Pearl Beach International Country Club Co Ltd(1)	100	100	100	China	Golf club operations
Tinterland Pte Ltd	100	100	100	Singapore	Investment holding
Tosalco Pte Ltd	100	100	100	Singapore	Investment holding
Turrington Pte Ltd	100	100	100	Singapore	Investment holding
Utayan Thani Co Ltd(1)	49	49	49	Thailand	Under liquidation
Uzunia Pte Ltd	100	100	100	Singapore	Investment holding
KLOUD Vietnam LLC(1)	100	100	100	Vietnam	Property services
Viparie Pte Ltd	100	100	100	Singapore	Investment holding
VN Fortune Pte. Ltd.	100	100	100	Singapore	Investment holding
VN Glory Pte Ltd(n)(3)	100	100	-	Singapore	Investment holding
VN Investment Pte Ltd	100	100	100	Singapore	Investment holding
VN Victory Pte Ltd(n)(3)	100	100	-	Singapore	Investment holding
Waterville Investment Pte Ltd	100	100	100	Singapore	Investment holding
West Gem Properties Ltd(3)	100	100	100	Jersey	Investment holding
Willowville Pte Ltd	100	100	100	Singapore	Investment holding
Willow Bay Resort Pte Ltd	100	86	86	Singapore	Investment holding
Zonatown Pte Ltd	100	100	100	Singapore	Property investment
Buena Homes Inc(1)	100	87	87	Philippines	Investment holding
CSRI Investment Corporation(1)	100	87	87	Philippines	Investment holding
Atlantic Marina Services (Asia-Pacific) Pte Ltd	100	100	100	Singapore	Investment holding
FELS Baku Ltd(2)	100	100	100	Azerbaijan	Operating hostel and accommodation facilities
FELS Property Holdings Pte Ltd	100	100	100	Singapore	Investment holding
FELS SES International Pte Ltd	98	98	98	Singapore	Investment holding
Keppel (USA) Inc(3)	100	100	100	USA	Investment holding
Keppel Houston Group LLC(3)	100	100	100	USA	Property investment
Keppel Group Eco-City Investments Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Marina Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Philippines Properties Inc(1)	87	87	87	Philippines	Investment holding
Keppel Point Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Urban Solutions Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Vietnam Fund, LP(2)	100	100	100	Singapore	Investment holding
Kobleen Pte. Ltd	100	100	100	Singapore	Investment holding

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	Gross	Effective Equity		Country of Incorporation / Operation	Principal Activities
	Interest 2021 %	Interest 2021 %	2020 %		
Macco Scan Pte Ltd	100	100	100	Singapore	Investment holding
Pacific Resorts Venture Pte Ltd(3)	-	-	56	Singapore	Disposed
Petro Tower Ltd(1)	76	74	74	Vietnam	Property investment
Primus I Investment Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Primus II Investment Holdings Pte Ltd	100	100	100	Singapore	Investment holding
PT Atlantic Marina Servisindo(1)	100	100	100	Indonesia	Dormant
Singapore Tianjin Eco-City Investment Holdings Pte Ltd	90	90	90	Singapore	Investment holding
Substantial Enterprises Ltd(3)	100	100	100	BVI	Investment holding
Waterfront Investment Pte Ltd(3)	-	-	100	Singapore	Disposed
<u>Associated Companies and Joint Ventures</u>					
Chengdu Hilltop Development Co Ltd(3)	-	-	50	China	Disposed
Chengdu Taixin Real Estate Development Co Ltd(2)	35	35	35	China	Property development
Chengdu Wanji Real Estate Development Co Ltd(2)	30	30	30	China	Property development
City Square Office Co Ltd(2)	40	40	40	Myanmar	Property investment
City Square Tower Co Ltd(2)	40	40	40	Myanmar	Property investment
CityOne Township Development Pte Ltd(2)	50	50	50	Singapore	Investment holding
CSO Asset Management Co Ltd(2)	40	40	40	Myanmar	Property management
Dong Nai Waterfront City LLC(3)	-	-	30	Vietnam	Disposed
EM Services Pte Ltd	25	25	25	Singapore	Property management
Empire City LLC(2)	40	40	40	Vietnam	Property development
Garden Development Pte Ltd	60	60	60	Singapore	Property development
Harbourfront Three Pte Ltd	39	39	39	Singapore	Property investment and development
Ji Hui Xin Chuang Property Management (Shanghai) Co Ltd(n)(3)	49	49	-	China	Property operation
Kapstone Construction Pte Ltd(1)	49	49	49	India	Real estate construction and development
Keppel Land Watco I Co Ltd(1)	61	61	61	Vietnam	Property investment and development
Keppel Land Watco II Co Ltd(1)	61	61	61	Vietnam	Property investment and development
Keppel Land Watco III Co Ltd(1)	61	61	61	Vietnam	Property investment and development
Nam Long Investment Corporation(2)	8	8	10	Vietnam	Trading of development properties
Nanjing Jinsheng Real Estate Development Co Ltd(3)	-	-	40	China	Disposed
Nanjing Zhijun Property Development Co Ltd(2)	25	25	25	China	Property development
Nha Be Real Estate Joint Stock Company(1)	60	60	60	Vietnam	Property development
North Bund Pte Ltd(2)	30	30	30	Singapore	Investment holding
Phu Loc Real Estate Investment Joint Stock Company(1)	60	60	60	Vietnam	Property development
PT Pulomas Gemala Misori(2)	25	25	25	Indonesia	Property development
Raffles Quay Asset Management Pte Ltd(2)	33	33	33	Singapore	Property management
Renown Property Holdings (M) Sdn Bhd(1)	40	40	40	Malaysia	Investment holding

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	Gross	Effective Equity		Country of Incorporation / Operation	Principal Activities
	Interest 2021 %	Interest 2021 %	2020 %		
Saigon Bund Turrington Company Limited (2)	50	50	50	Vietnam	Property services
Sino-Singapore Tianjin Eco-City Investment & Development Co., Ltd(1)	50	45	45	China	Property development
South Rach Chiec LLC(1)	42	42	42	Vietnam	Property development
Suzhou Property Development Pte Ltd	25	25	25	Singapore	Investment holding
Taicang Zhuchong Business Consulting Co., Ltd(2)	15	15	15	China	Investment holding
Tianjin Fushi Property Development Co Ltd(r)(1)	49	49	100	China	Property development
Vietnam Shopping Centre Management LLC(1)	50	50	50	Vietnam	Retail Management
Vietcombank Tower 198 Ltd(2)	30	30	30	Vietnam	Property investment
Vision (III) Pte Ltd(2)	30	30	30	Singapore	Investment holding
VN Prosperity Pte Ltd(r)	50	50	100	Singapore	Investment holding
Win Up Investment Ltd(2)	30	30	30	China	Investment holding
Opon Realty and Development Corporation(1)	40	35	35	Philippines	Investment holding
Opon Ventures Inc(1)	40	55	55	Philippines	Investment holding
Opon-KE Properties Inc(1)	40	68	68	Philippines	Investment holding
SM Keppel Land Inc(1)	40	42	42	Philippines	Property investment
CONNECTIVITY					
<u>Subsidiaries</u>					
Keppel Telecommunications & Transportation Ltd	100	100	100	Singapore	Investment, management and holding company
Adfact Pte Ltd	100	100	100	Singapore	Investment holding
Apsilon Ventures Pte Ltd	100	100	100	Singapore	Investment holding
Asgard Investment Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Geras DC Pte Ltd	100	100	100	Singapore	Investment holding
Indo-Trans Keppel Logistics Vietnam Co Ltd(1)	51	51	51	Vietnam	Warehousing and distribution
ITL Keppel Tanimex Logistics Co Ltd(3)	-	-	41	Vietnam	Liquidated
iseek-KDC Services Pty Ltd(2)	60	60	60	Australia	Data centre facilities management
Jilin Sino-Singapore Food Zone International Logistics Co Ltd(2)	70	70	70	China	Integrated logistics services, warehousing and distribution
Keppel Almere Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Anhui Food Logistics Park Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Atlas BV(3)	100	100	100	Netherlands	Investment holding
Keppel Communications Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Data Centre Almere BV(3)	100	100	100	Netherlands	Data centre facilities and colocation services
Keppel Data Centres (Hong Kong) Limited(1)	100	100	100	HK	Data centre facilities and colocation services

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	Interest 2021 %	Interest 2021 %	2020 %		
Keppel Data Centre Netherlands BV(2)	100	100	100	Netherlands	Investment holding
Keppel Data Centre Facility Management Pte Ltd	100	100	100	Singapore	Data centre facilities management
Keppel Data Centre Holdings Europe Ltd(2)	100	100	100	Ireland	Provision of management services, investment holding and advisory
Keppel Data Centre Holdings Germany GmbH(3)	100	100	100	Germany	Lease, operation and management of real estate properties, in particular data centres
Keppel Data Centres Holding Pte Ltd	100	100	100	Singapore	Investment holding and management services
Keppel Data Centres Pte Ltd	100	100	100	Singapore	Investment holding
Keppel DC Development Europe Limited(2)	100	100	100	United Kingdom	Provision of management services, investment holding and advisory
Keppel DC Services Sdn Bhd(1)	100	100	100	Malaysia	Data centre facilities management
Keppel DC Singapore 1 Ltd	100	100	100	Singapore	Data centre facilities management
Keppel DC Singapore 2 Pte Ltd	100	100	100	Singapore	Data centre facilities management
Keppel DCS3 Services Pte Ltd	100	100	100	Singapore	Data centre facilities management
Keppel DC Singapore 6 Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Griffin Pte Ltd	100	100	100	Singapore	Investment holding
Keppel IHT Investment Ltd(3)	100	100	100	BVI	Dormant
Keppel Jilin Food Logistics Park Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Logistics (Australia) Pty Ltd(3)	100	100	100	Australia	Warehousing and distribution
Keppel Logistics (M) Sdn Bhd(2)	100	100	100	Malaysia	Warehousing and distribution
Keppel Logistics (Tianjin Eco-City) Ltd(1)	100	100	100	China	Integrated logistics services, warehousing and distribution
Keppel Logistics Pte Ltd	100	100	100	Singapore	Integrated logistics services and supply chain solutions
Keppel Midgard Holdings Pte Ltd	100	100	100	Singapore	Telecommunications network operation
Keppel Midgard USA Inc(n)(3)	100	100	-	USA	Provision of international subsea cable landing services
Keppel Networks Pte Ltd	100	100	100	Singapore	Telecommunications network operation
Keppel Networks Infrastructure Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Networks O&M Pte Ltd(n)	100	100	-	Singapore	Telecommunications network operation
Keppel Telecoms Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Tianjin Logistics Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Wanjiang International Coldchain Logistics Park (Anhui) Co Ltd(2)	60	60	60	China	Integrated logistics services, food trading hub, warehousing and distribution
Kloud Info Tech (Shanghai) Co Ltd(2)	100	100	100	China	Provision of management services, investment holding and advisory
Kloud Tech (Shanghai) Co Ltd(3)	100	100	100	China	Provision of management services, investment holding and advisory
Kloud Info Zone (Shanghai) Co Ltd(3)(n)	100	100	-	China	Provision of management services, investment holding and advisory
Kloud Zone (Shanghai) Co Ltd(3)(n)	100	100	-	China	Provision of management services, investment holding and advisory
Radiance Converged Solutions Sdn Bhd(3)	-	-	55	Malaysia	Disposed
Steamers (HK) Ltd(1)	100	100	100	HK	Investment holding

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	Interest 2021 %	Interest 2021 %	2020 %		
Techbod Info Tech (Shanghai) Co Ltd(3)	100	100	100	China	Provision of management services, investment holding and advisory
ThinkTech (Shanghai) Co. Ltd(n)(3)	100	100	-	China	Provision of management services, investment holding and advisory
UrbanFox Pte Ltd(2)	100	100	100	Singapore	Omnichannel logistics & channel management solutions provider
UrbanFox Asia Pte Ltd(2)	100	100	100	Singapore	Investment holding
UrbanFox Asia (Vietnam) LLC(2)	100	100	100	Vietnam	Omnichannel logistics & channel management solutions provider
UrbanFox (Malaysia) Sdn Bhd(2)	100	100	100	Malaysia	Omnichannel logistics & channel management solutions provider
Keppel Konnect Pte Ltd	100	100	100	Singapore	Investment holding
Konnectivity Pte Ltd	80	80	80	Singapore	Investment holding
M1 Limited	100	84	84	Singapore	Telecommunications services
M1 Shop Pte Ltd	100	84	84	Singapore	Retail sales of telecommunication equipment and accessories
M1 Net Ltd	100	84	84	Singapore	Provision of fixed and other related telecommunication services
M1 TeliNet Pte Ltd	100	84	84	Singapore	Licensor of intellectual property rights and investment holding
AP Tech Holding Private Limited(n)	100	84	-	Singapore	Investment holding
AsiaPac Technology (M) Sdn Bhd(n)(3)	100	84	-	Malaysia	Investment holding
AsiaPac Technology Pte Ltd (f.k.a. AsiaPac Distribution Pte Ltd)	100	84	84	Singapore	ICT Solutions Provider
Keppel Rewards Pte Ltd	90	90	90	Singapore	Administering of a customer loyalty programme and payment processing services
<u>Associated Companies and Joint Ventures</u>					
Antina Pte Ltd(2)	50	50	50	Singapore	Mobile cellular and other wireless telecommunication network operation
ABIKS Development Co Ltd(2)	20	20	20	Thailand	Provision and management of office buildings
Asia Airfreight Terminal Company Limited (2)	10	10	10	HK	Operation of an air cargo handling terminal
ARIP Public Company Ltd(3)	-	-	20	Thailand	Disposed
Calcium DC Pte Ltd(2)	40	79	79	Singapore	Investment holding
Computer Generated Solutions Inc(2)	21	21	21	USA	IT consulting and outsourcing provider
Folec Communications (B) Sdn Bhd(2)	35	35	35	Brunei	Trading and servicing of electronic equipment
iCELL Network Pte Ltd(3)	30	30	30	Singapore	Under liquidation
Keppel DC Singapore 3 LLP	28	28	29	Singapore	Data centre facilities and colocation services
Keppel Logistics (Foshan) Ltd(3)	-	-	70	China	Disposed
M1 Network Private Limited(n)(3)	100	84	-	Singapore	Telecommunications services
Memphis 1 Pte Ltd(2)	60	60	60	Singapore	Data centre facilities and colocation services
PT IndoKeppel DataCentre Makmur(1)	40	40	40	Indonesia	Provision of management services, investment holding and advisory

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	Gross Interest 2021 %	Effective Equity Interest 2021 %	2020 %	Country of Incorporation / Operation	Principal Activities
PT Keppel Puninar Logistics(2)	49	49	49	Indonesia	Distribution and transportation services
Radiance Communications Pte Ltd	50	50	50	Singapore	Distribution and maintenance of communications equipment and systems
SVOA Public Company Ltd(2)	32	32	32	Thailand	Distribution of IT products and telecommunications services
Thorium DC Pte Ltd(2)	30	76	76	Singapore	Investment holding
Trisilco Radiance Communication Sdn Bhd(3)	-	-	52	Malaysia	Disposed
Wuhu Sanshan Port Co Ltd(3)	-	-	50	China	Disposed

ASSET MANAGEMENT

Subsidiaries

Keppel Capital Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Aintree Assets Ltd(3)	100	100	100	BVI	Investment holding
AIP Asia Holdings Pte Ltd	100	100	100	Singapore	Investment holding company
Alpha Investment Partners Australia Pty Ltd(1)	100	100	100	Australia	Real estate funds management
Alpha Investment Partners Ltd	100	100	100	Singapore	Fund management
KAIF NPS Sidecar (GP) Pte Ltd	100	100	100	Singapore	Investment holding and fund management activities
KC Management One Pte Ltd	100	100	100	Singapore	Investment holding
KC Management Two Pte Ltd	100	100	100	Singapore	Investment holding
KEAF Sullivan (GP) Pte Ltd	100	100	100	Singapore	Investment holding and fund management activities
Keppel (Tianjin) Investment Management Co Ltd(1)	100	100	100	China	Investment holding
Keppel Asia Infra Fund (GP) Pte Ltd	100	100	100	Singapore	Investment holding and fund management activities
Keppel Capital Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Capital China Limited(1)	100	100	100	China	Real estate market research and consulting services
Keppel Capital Japan Limited (f.k.a. Keppel Capital Japan Kabushiki Kaisha)(3)	100	100	100	Japan	Real estate investment advisory and asset management
Keppel Capital Alternative Asset Pte Ltd	100	100	100	Singapore	Fund management
Keppel Capital China (SG) Pte. Ltd.	100	100	100	Singapore	Investment holding and fund management activities
Keppel Capital International Pte Ltd	100	100	100	Singapore	Provision of management services and investment holding
Keppel Capital Investment Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Capital Janus Pte Ltd	100	100	100	Singapore	Provision of management services
Keppel Capital Management Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Capital Two Pte Ltd	100	100	100	Singapore	Investment holding and provision of bridging financing for investment activities
Keppel Capital Three Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Capital Senior Living LLC(3)	100	100	100	USA	Investment holding
Keppel Capital Senior Living Investments LLC(3)	100	100	100	USA	Investment holding

THE KEPPEL GROUP OF COMPANIES
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	Gross Interest 2021 %	Effective Equity Interest 2021 %	2020 %	Country of Incorporation / Operation	Principal Activities
Keppel Capital Ventures Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Capital US Holding Inc(3)	100	100	100	USA	Investment holding
Keppel DC Investment Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Keppel DC REIT Management Pte Ltd	100	100	100	Singapore	Real estate investment trust management and investment holding
Keppel Education Asset Fund (GP) Pte Ltd	100	100	100	Singapore	Investment holding and fund management activities
Keppel Infrastructure Fund Management Pte Ltd	100	100	100	Singapore	Trust management
Keppel KDCF II GP Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Investment Management Co Ltd(1)	100	100	100	Korea	Fund management activities
Keppel REIT Management Ltd	100	100	100	Singapore	Investment advisory services and property fund management
Keppel REIT Investment Pte Ltd	100	100	100	Singapore	Investment holding
Keppel VN Asset (GP) Pte Ltd	100	100	100	Singapore	Investment holding and fund management activities
KSL NewCo LLC(3)	100	100	100	USA	Investment holding
KSL SoCal LLC(3)	100	100	100	USA	Investment holding
Vespa Sidecar (GP) Pte Ltd	100	100	100	Singapore	Investment holding and fund management activities
Alpha Real Estate Securities Fund(3)	-	-	99	Singapore	Liquidated
Keppel Funds Investment Pte Ltd	100	100	100	Singapore	Investment company
Netherlands (GP) Pte Ltd(n)	100	100	-	Singapore	Investment holding and fund management activities
Keppel (Tianjin) Investment Holding Limited(n)(3)	100	100	-	China	Investment holding and fund management activities
Keppel Industrial and Urban No. 1 (Tianjin) Consulting Co., Ltd(n)(3)	100	100	-	China	Equity investment
KDC Aim Pte Ltd(n)(3)	100	100	-	Singapore	Provision of management services
<u>Associated Companies and Joint Ventures</u>					
Alpha DC Fund Pte Ltd(2)	65	65	65	Singapore	Investment holding and fund management
Australian Unity Keppel Capital Pty Ltd(3)	50	50	100	Australia	Investment holding
KBS US Prime Property Management Pte Ltd(2)	30	30	30	Singapore	Real estate investment trust
Keppel Asia Infrastructure Fund, LP(2)	19	19	28	Singapore	Investment holding
Keppel Data Centre Fund II LP(2)	41	41	68	Singapore	Investment holding and fund management
Keppel DC REIT	20	20	21	Singapore	Data centre facilities and colocation services
Keppel Education Asset Fund, LP(2)	45	45	62	Singapore	Investment holding
Keppel-MMP Indonesia Logistics Fund Private Limited(2)	75	75	75	Singapore	Investment company, investing in logistics properties in Indonesia
KG Empire Pte Ltd	10	10	100	Singapore	Investment holding
Alpha Asia Macro Trends Fund IV Private Limited(n)	39	39	-	Singapore	Investment holding

THE KEPPEL GROUP OF COMPANIES
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	Gross Interest 2021 %	Effective Equity Interest 2021 %	2020 %	Country of Incorporation / Operation	Principal Activities
Keppel No. 4 Professional Investors' Private Real Estate Investment Limited Liability Company(1)	*	*	*	Korea	Real estate investment trust
Keppel Pacific Oak US REIT(2)	7	7	7	Singapore	Real estate investment trust
Keppel Pacific Oak US REIT Management Pte. Ltd(2)	50	50	50	Singapore	Property and fund management
Keppel-Pierfront Private Credit Fund, LP(2)	26	26	50	Singapore	Investment holding
Keppel REIT	47	47	49	Singapore	Real estate investment trust
KP Management (GP) Pte Ltd(2)	50	50	50	Singapore	Investment holding and fund management activities
Pierfront Capital Fund Management Pte. Ltd.(2)	50	50	50	Singapore	Fund management
Sino-Sing Alpha Partners Limited(3)	51	51	51	BVI	Investment holding
Watermark Retirement Communities, LLC(2)	50	50	50	USA	Management company
Watermark Freshwater Group, LLC(3)	50	50	50	USA	Property development
Watermark 2020, LLC(3)	50	50	50	USA	Property holding
WRC KSL Senior Holdings, LLC(3)	50	50	50	USA	Investment holding
WRC KSL Senior Investments, LLC(3)	50	50	50	USA	Investment holding
CORPORATE & OTHERS					
<u>Subsidiaries</u>					
Emerging Markets Capital Holdings(1)	73	73	73	Philippines	Under liquidation
IVI Advisors and Managers(1)	100	100	100	Philippines	Under liquidation
Goodsoil Marine Realty Inc(1)	30	35	35	Philippines	Lease of property
Goodwealth Realty Development Corporation(1)	30	35	35	Philippines	Property owner
Kephinance Investment Pte Ltd	100	100	100	Singapore	Investment holding
Kepital Management Ltd(1)	100	100	100	HK	Investment company
Keppel Enterprise Finhub Pte Ltd	100	100	100	Singapore	Provision of business support and office administrative services
Keppel Enterprise Services Pte Ltd	100	100	100	Singapore	Provision of business support and office administrative services
Keppel (Beijing) Advisory Co Ltd(1)	100	100	100	China	Business consultancy, consultancy on economy and trading, business administration, exhibition and show service, conference service
Keppel Capital One Pte Ltd	100	100	100	Singapore	To arrange, syndicate and/or provide financing to customers of Keppel Group
Keppel China Pte Ltd	100	100	100	Singapore	Investment holding
Keppel GMTN Pte Ltd	100	100	100	Singapore	Investment holding
Keppel IVI Investments Inc(1)	100	100	100	Philippines	Under liquidation
Keppel Investment Ltd	100	100	100	Singapore	Investment company
Keppel Kunming Resort Ltd(1)	100	100	100	HK	Property investment
Keppel Oil & Gas Pte Ltd	100	100	100	Singapore	Investment holding
Keppel Pegasus Pte Ltd(n)	100	100	-	Singapore	Investment holding
Keppel People Services Pte Ltd	100	100	100	Singapore	Management of human resource functions

THE KEPPEL GROUP OF COMPANIES
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	Gross	Effective Equity		Country of Incorporation / Operation	Principal Activities
	Interest 2021 %	Interest 2021 %	2020 %		
Keppel Philippines Holdings Inc(1)	83	82	81	Philippines	Investment holding
Keppel Technology and Innovation Pte Ltd	100	100	100	Singapore	Business, process and open innovation, technology foresight, co-creation activities and project incubation
Keppel Ventures (Property) Pte Ltd	100	100	100	Singapore	Investment holding
Kepventure Inc(1)	87	87	87	Philippines	Investment holding
Kepventure Pte Ltd	100	100	100	Singapore	Investment holding
Kepwealth Inc(1)	100	98	98	Philippines	Investment holding
KPSI Property Inc(1)	100	81	81	Philippines	Property owner
Resort Cruises (S) Pte Ltd(3)	51	51	51	Singapore	Dormant
Ocean Mineral Singapore Holdings Pte Ltd	100	100	100	Singapore	Investment holding
Ocean Mineral Singapore Pte Ltd	78	78	78	Singapore	Investment company
Travelmore Pte Ltd(3)	-	-	100	Singapore	Liquidated
<u>Associated Companies and Joint Ventures</u>					
Consort Land Inc(1)	50	33	33	Philippines	Property owners
Goodstart Properties Inc(1)	40	39	39	Philippines	Property owners
k1 Ventures Ltd(2)	36	36	36	Singapore	Under liquidation

Notes:

- (i) * Denotes less than 1%.
- (ii) All the companies are audited by PricewaterhouseCoopers LLP, Singapore except for the following:
- (1) Audited by PricewaterhouseCoopers firms outside Singapore;
 - (2) Audited by other firms of auditors; and
 - (3) Not required to be audited by law in the country of incorporation or companies disposed, liquidated and struck off.
- (iii) (n) These companies were incorporated/acquired during the financial year.
- (iv) (r) These companies were accounted as associated companies in 2021 following the loss of control by the Group.
- (v) The subsidiaries' place of business is the same as its country of incorporation, unless otherwise specified.
- (vi) Abbreviations:
British Virgin Islands (BVI) United Arab Emirates (UAE)
Cayman Islands (CI) United States of America (USA)
Hong Kong (HK)

The Company has 618 subsidiaries, significant associated companies and joint ventures as at 31 December 2021.